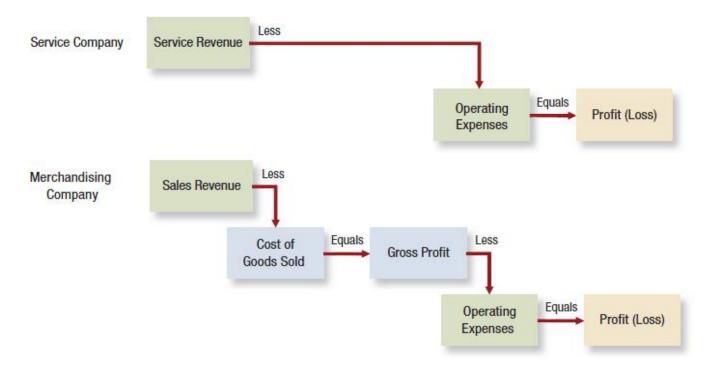
# Merchandising Operations

## **Merchandising Entity**

• Earns its revenue by selling products (inventory).



#### **Sales Revenue**

• The selling price of merchandise sold by a business.

## **Cost of Goods Sold (COGS)**

- Total cost of merchandise sold during the period.
- A.k.a. the cost of sales.
- A type of expense as inventory is USED UP, it becomes an expense known as COGS.

#### **Gross Profit**

- Sales Revenue COGS = Gross Profit (Margin)
- A measure of business success.
- All other expenses are deducted from gross margin.

## **Inventory**

- All goods the company owns and expects to sell in the normal course of operations.
- Some companies buy inventory that is ready for sale, others have to assembly.
- Inventory is an *asset*, but when it is sold, it becomes an *expense*, known as COST OF GOODS SOLD.
- Includes **ALL COSTS** incurred to bring the asset to the point of sale:
  - Cost of the product.
  - o Shipping costs.
  - Any customs, duties, tariffs.
  - o Any insurance while being shipped or stored.
- The *Ending Inventory* from one fiscal year becomes the *Beginning Inventory* for the next fiscal year.

### **Operating Expenses**

- The (indirect) expenses that are incurred in the process of earning sales revenue or service revenue.
- Includes things such as salaries, advertising, insurance, rent, and depreciation.

## **Cost Principle**

• The cost of any asset is the sum of all the costs incurred to bring the asset to its intended use.

# Periodic and Perpetual Inventory Systems

## **Flow of Inventory Costs**



**Beginning Inventory** 

- + Cost of Goods Purchased
- = Cost of Goods Available for Sale



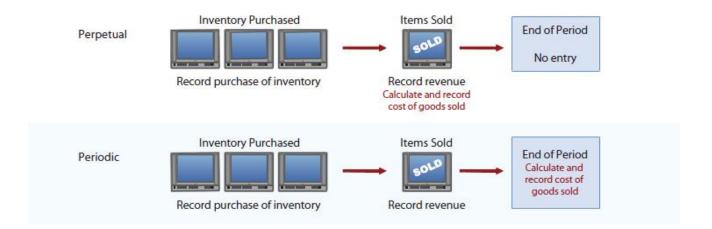
## **Two Main Types of Inventory Systems**

### 1. Periodic Inventory System

- Used by businesses that sell relatively inexpensive goods or by smaller businesses.
- Inventory counted once a year
  - At this point, a calculation of the costs of goods sold is made.

## 2. Perpetual Inventory System

- Business maintains a running record of inventory <u>and</u> cost of goods sold.
- Inventory is still counted (at least) once a year.



## **How do Companies Decide which System to Use? Pros and Cons**

- They compare the <u>cost</u> of the detailed record keeping for a perpetual system with the <u>benefits</u> of having additional information about, and control over, their inventory.
- A perpetual inventory system:
  - o gives better knowledge and control over inventories we know how much of any item is on hand.
  - o Is much more expensive to set up and operate.
- A periodic system:
  - o doesn't require costly computers and software.
  - o you have less knowledge about your inventory quantities.